

CENTRALPATTANA

Announcement
No. 1100810040/2025
Risk Management Policy

Central Pattana Public Company Limited and its subsidiaries place great importance on risk management, which is a cornerstone of good corporate governance. The Company views risk management as essential to achieving its objectives and goals, anticipating future challenges and threats, minimizing potential losses and strengthening systems and planning to support efficient resource allocation. The Risk Management Policy is established as follows:

- (1) Central Pattana establishes a risk management framework, tools and processes in line with recognized standards and international best practices to ensure effective risk management and alignment with the Company's vision, mission, objectives, goals and strategies.
- (2) Central Pattana acknowledges and addresses risks at both the organizational and functional levels, managing them effectively through risk identification and assessment, and development of appropriate and sufficient responses.
- (3) Central Pattana requires that key risks with potential impact on the Company's goals and strategies be reported to the Risk Management Committee, Risk Policy Committee, Audit Committee and Board of Directors for acknowledgment and appropriate oversight.
- (4) Central Pattana promotes risk management as part of its organizational culture to support long-term value creation and fosters employee awareness of the importance of sustainable risk management.
- (5) All employees must comply with the Company's risk management systems and tools both at the enterprise and functional levels, as established by the Company.

This Risk Management Policy is subject to annual review by the Risk Management Committee and will be communicated to employees at all levels for implementation effective from the date of this announcement.

Effective Date: April 1, 2025

Ms. Wallaya Chirathivat
President of Risk Management Committee

CENTRALPATTANA

Risk Appetite

To ensure effective operations and alignment with the Company's Risk Management Policy, Central Pattana announces the following risk appetite levels for each key risk category:

Business Growth

- With the focus on achieving sustainable business growth, Central Pattana is willing to accept controllable levels of risk to enable continued expansion of existing businesses and development of new ones, underpinned by careful strategic planning, regular monitoring and performance evaluation to ensure growth remains aligned with the Company's defined goals.

Financial Stability

- Central Pattana maintains financial stability and adequate liquidity to support short- and long-term business operations. With a minimalist risk appetite in this area, the Company applies rigorous financial planning and oversight to ensure appropriate levels of stability and liquidity.

Stakeholder Safety

- Central Pattana operates with due consideration of stakeholder safety and maintains a minimalist risk appetite in this area to prevent accidents and adverse events. Incident response plans are put in place and ongoing training is provided for relevant personnel to ensure safe operations.

Reputation Management

- Central Pattana takes all necessary measures to uphold its reputation and is willing to accept controllable levels of risk in this area. Risk is controlled through monitoring issues that may affect the Company's reputation, alongside review and assessment of the situation, and is managed with full consideration of all potential impacts and transparent communication with stakeholders to ensure the Company's reputation remains protected.

Legal Compliance

- Central Pattana fully complies with all applicable laws and regulations and maintains a minimalist risk appetite in this area to avoid any legal violations. The Company does not tolerate any form of fraud or corruption and continuously monitors and updates its work processes and internal controls to ensure ongoing alignment with evolving legal and regulatory requirements.